



Social Narratives / Economic Realities Policy Turbulence and the U.S. Outlook Focus on the Fastener Industry

Christopher Thornberg, PhD

Founding Partner, Beacon Economics
June 2025



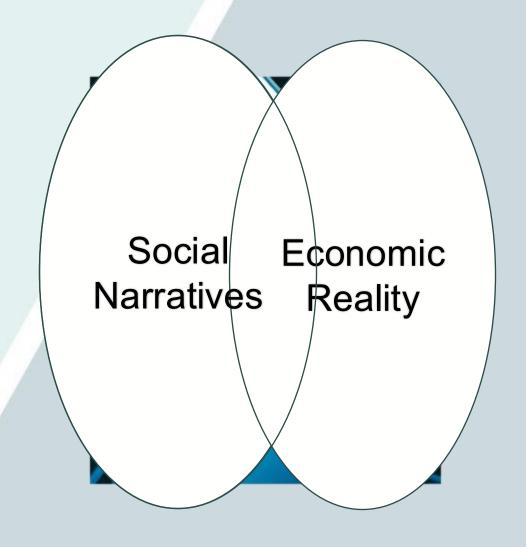
Beacon Economics

Economic research firm founded in 2006 with a commitment to letting the *data* determine the *answer*.

Today's Presentation

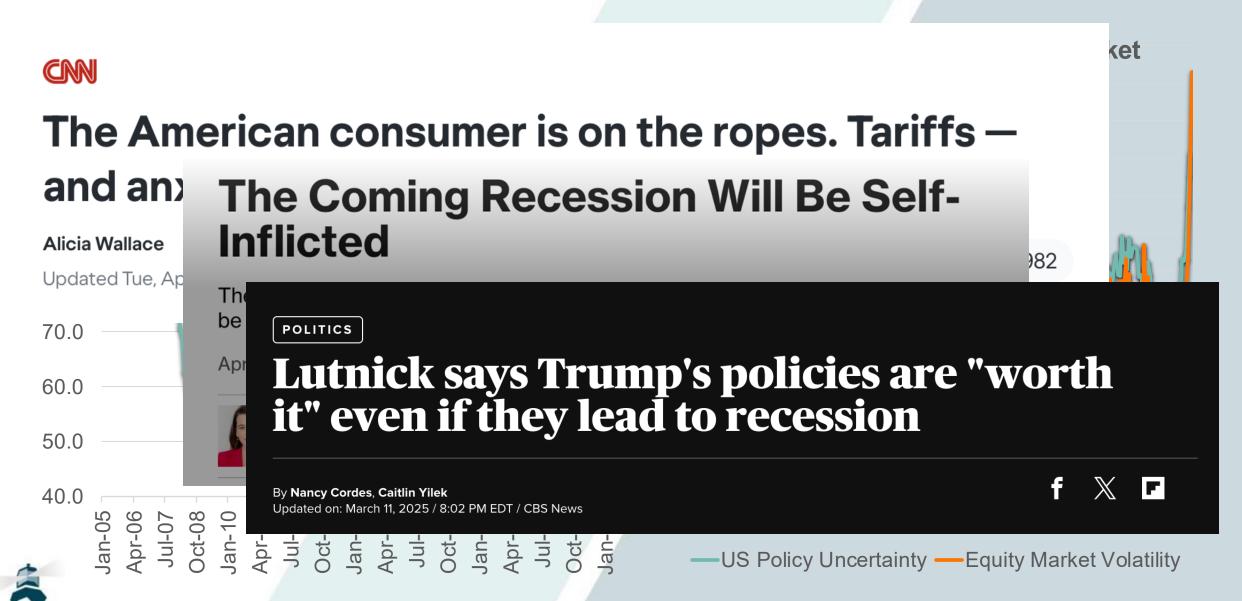
- ➤ What we *think* is happening in our economy (our social narrative or "lived experience")
- What is actually happening in our economy (our objective statistical reality)
- ➤ It is the combination of the two that drives the forecast: Narratives drive choices, while economics determines outcomes.

Good choices and smart policies start with the correct narrative.





The Current Narrative



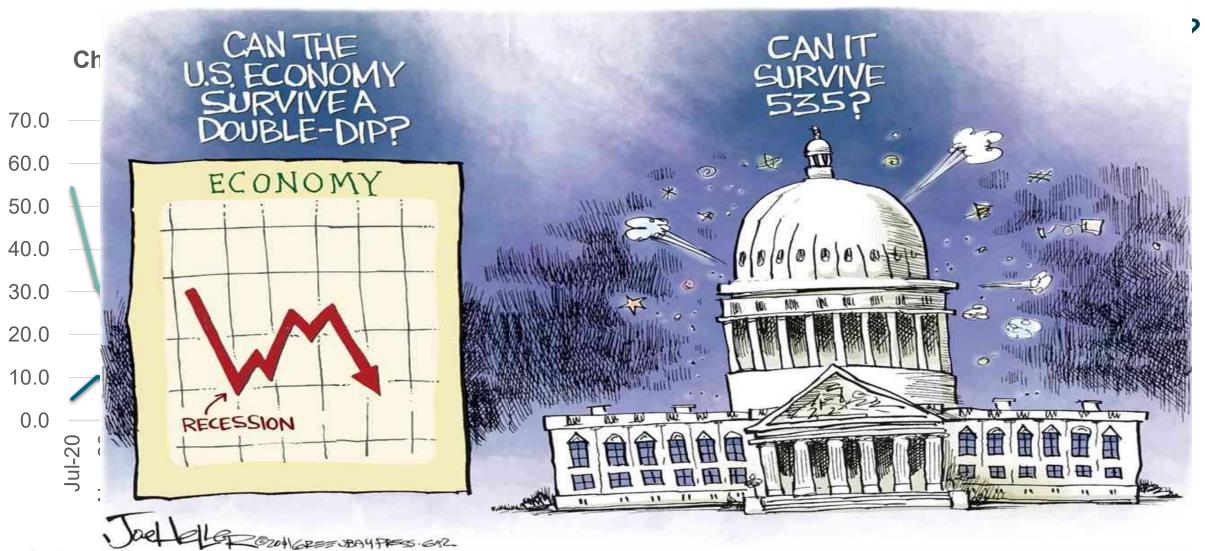
Recent Forecast Narratives

"The only function of election polling is to make economic forecasting look respectable."

-Christopher Thornberg

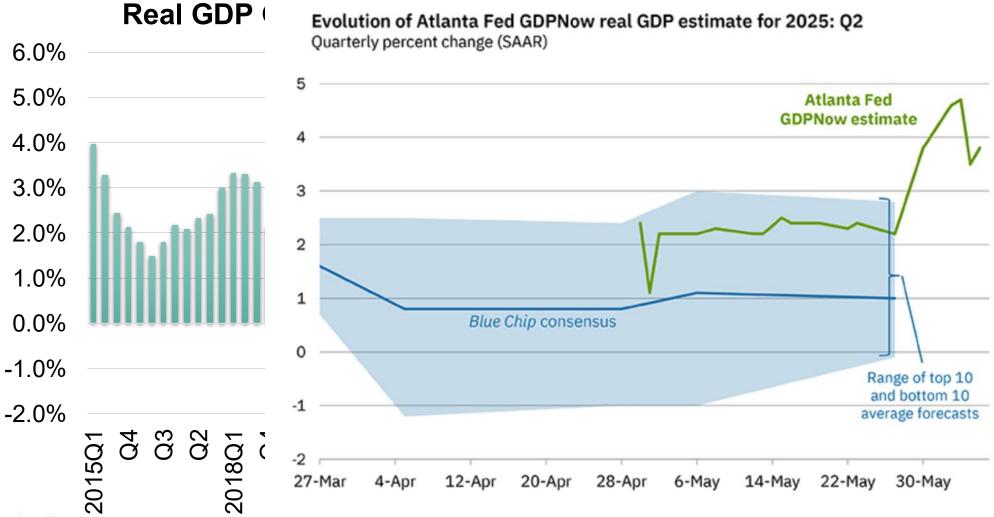


Risks are rising—but not for the reasons you may think...





Growth Solid Coming Into 2025



Date of forecast

2024	2025
	Q1
2.80	-0.20
3.11	2.06
1.87	0.80
0.25	-0.29
0.27	0.30
1.35	0.79
0.66	1.34
0.11	-0.04
0.17	1.16
0.21	0.25
0.17	-0.02
0.06	2.64
-0.37	-4.90
0.36	0.26
-0.73	-5.16
0.58	-0.12
0.16	-0.30
0.41	0.18



Consumers: Still Having Fun!

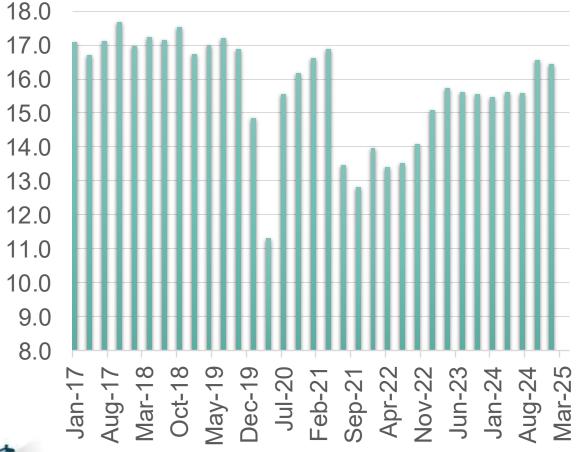




Vehicle Sales Up, Quality Still Up

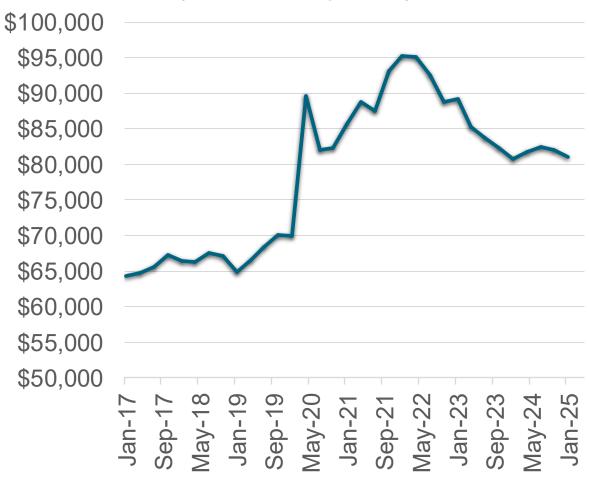
US Auto and Light Truck Sales

(Millions, SAAR)



Average Vehicle Price

(Inflation Adjusted)





Where is the money going?

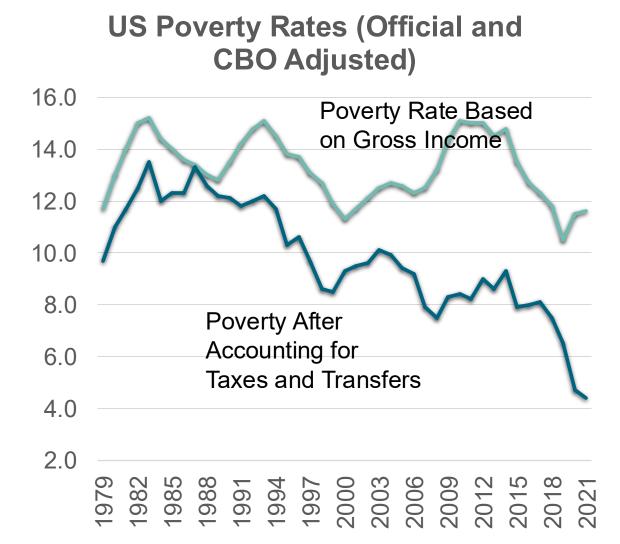
2 Year Growth Nominal Consumer Spending (to April 2025)

High Growth		Medium Growth		Low Growth	
Spectator sports	23.1%	Personal care serv	14.2%	Non-prescript drugs	8.6%
Foreign travel	22.7%	Childcare	14.0%	Food for off-premises	6.6%
Live entertainment	19.7%	Dental services	13.6%	Furniture furnishings	5.6%
Air transportation	19.4%	Purchased meals	13.4%	Alcoholic beverages	5.4%
Nursing homes	18.8%	Information pro eq	12.7%	Higher education	3.7%
Membership clubs	16.9%	Rental Housing	11.5%	Hotels and motels	1.5%
Prescription drugs	16.9%	Household utilities	10.7%	Motor vehicle fuels	-13.0%



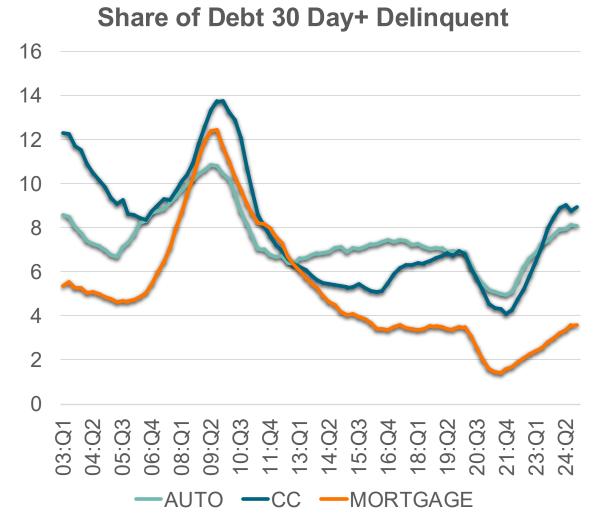
Broad Based Consumption Gains

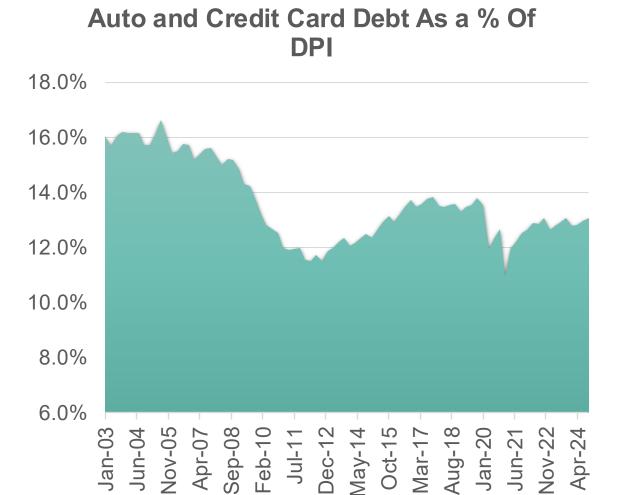
Growth in Household Consumption Expenditures 18-23			
	Annual 2023	Gr 18-23	
Bottom 20%	\$33,776	27.9%	
20-40%	\$48,923	22.4%	
40-60%	\$65,487	26.6%	
60-80%	\$87,922	27.2%	
80-100%	\$150,093	26.4%	





Credit Card / Auto Loan Issues Not Systemic

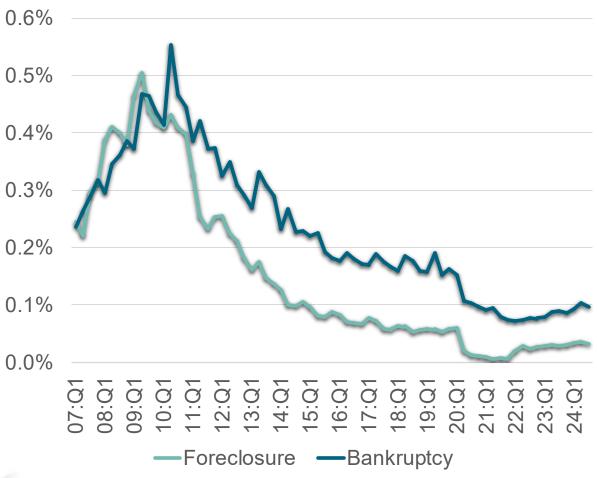




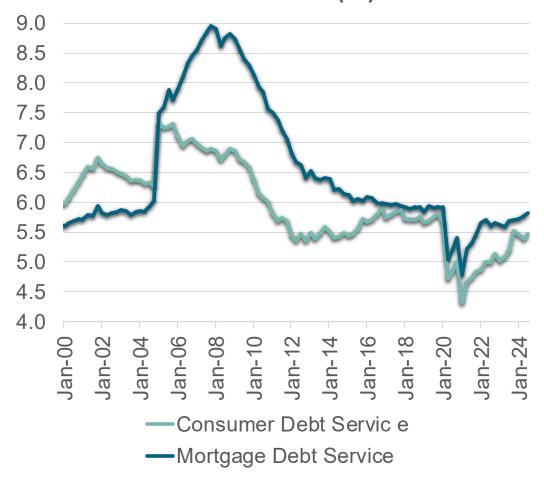


Little topline household distress



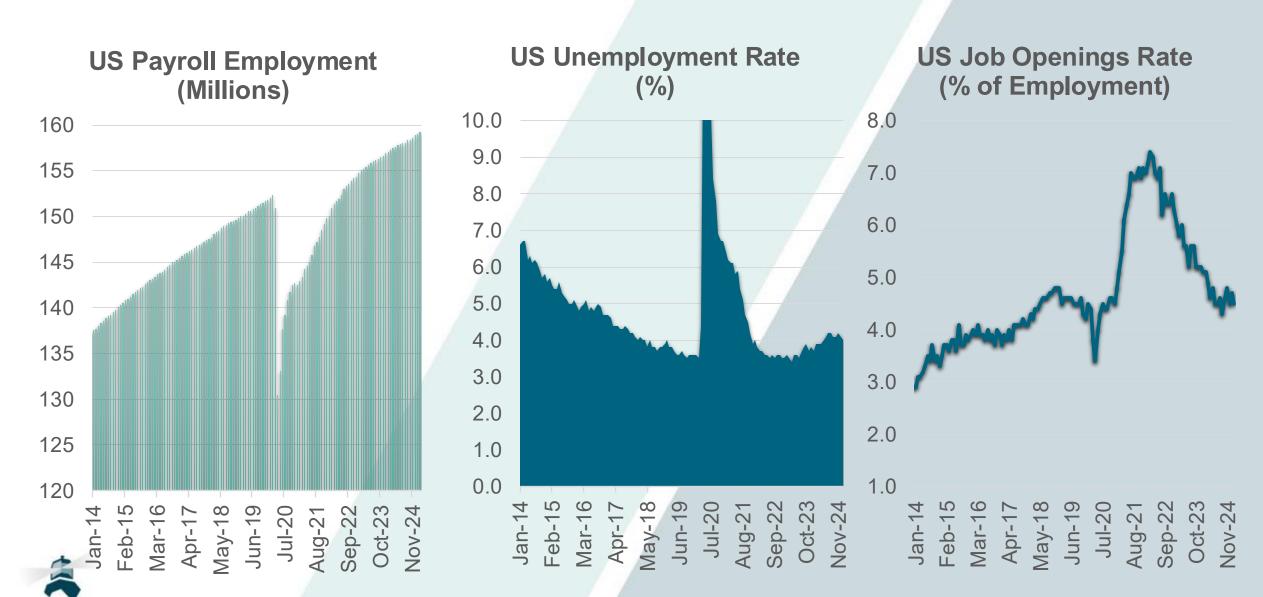


Household Debt Service Ratios Share of DPI (%)



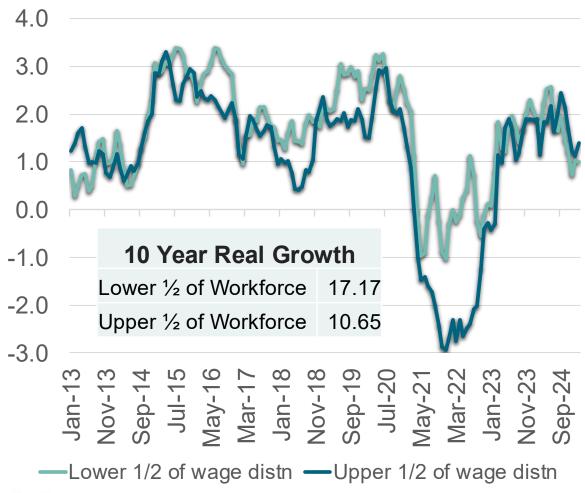


US Labor Markets: Still Tight



Real Wages Up

YoY Growth Real Hourly Wages



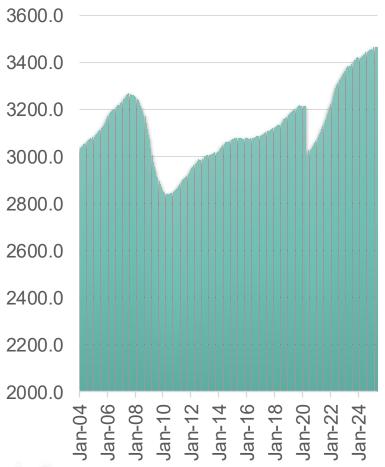
Inflation Adjusted Earnings Growth 2018-2023

	Male	Female
Median earnings	\$51,391	\$38,649
	6.2%	9.3%
Median earnings full-time	\$63,975	\$52,370
	4.57%	5.39%
Median by Edi	ucation (Age 25+	+)
Less than high school	\$36,740	\$24,766
	6.70%	13.68%
High school grad	\$45,709	\$31,508
	5.08%	7.03%
Some college / associate	\$54,496	\$38,541
	2.36%	5.62%
Bachelor's degree	\$81,218	\$57,055
	3.49%	4.71%
Graduate / professional	\$104,054	\$74,815
	-3.04%	3.01%

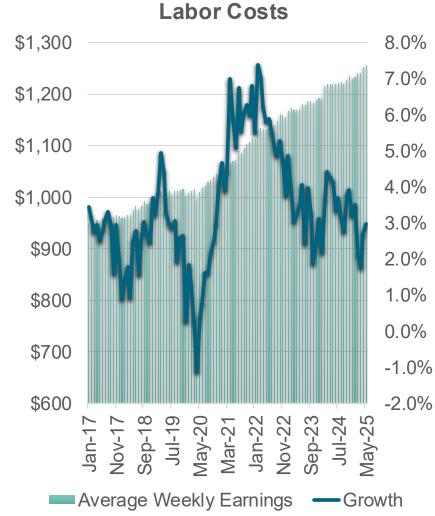


Wholesale Trade Industry

All Employees, Merchant Wholesalers, Durables 000s





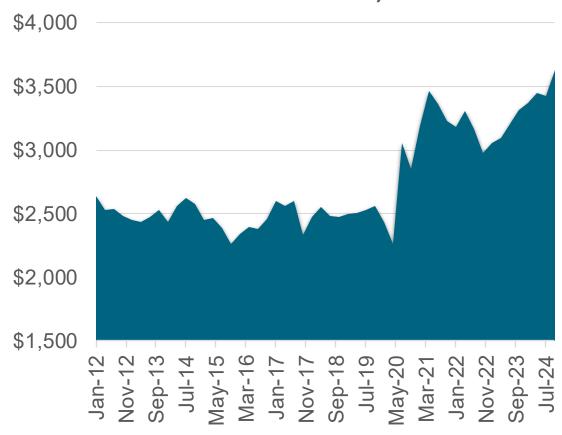




Business Investment

	24 Q	2 Yr Gr
Private fixed investment	4265.9	6.9%
Manufacturing	149.2	57.4%
Transportation equipment	309.1	21.3%
Power and communication	127.7	15.5%
Software	774.6	10.3%
Residential Structures	778.5	5.2%
Research and development	661.2	5.1%
Information processing eq	523.3	5.0%
Industrial equipment	261.1	2.5%
Entertainment, literary	91.8	-0.6%
Commercial and health care	169	-7.3%
Mining, shafts, Wells	104.9	-9.3%

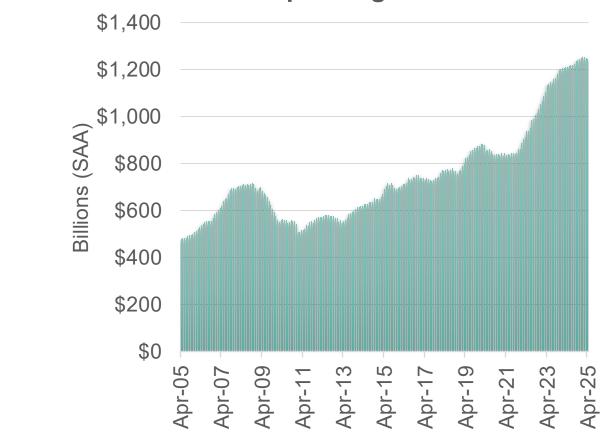
Corporate Profits After Tax (Real, \$Billions SAAR)





Non-Residential Construction

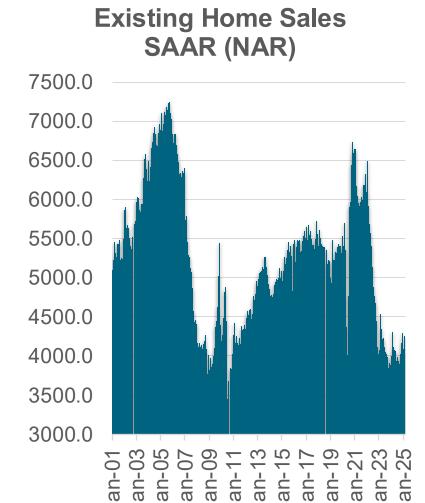
U.S. Non-Residential Construction Spending

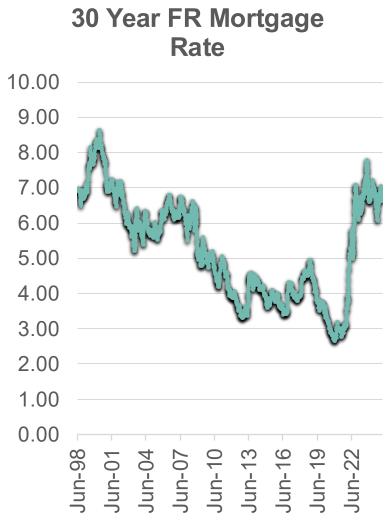


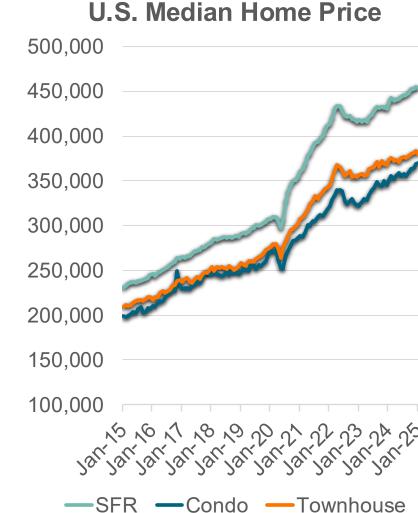
Туре	Apr-25 (\$ Bil.)	1-Year Chg. (%)	5-Year Chg. (%)
Nonresidential	1,247.8	2.8	46.0
Manufacturing	232.2	0.3	212.5
Power	152.0	4.1	27.8
Highway and Street	147.3	0.5	45.2
Educational	135.6	6.6	20.1
Commercial	122.6	-3.6	34.6
Office	104.1	3.9	14.3
Transportation	71.1	7.0	19.7
Health Care	69.4	2.8	46.2
Sewage and Waste Disposal	49.3	8.9	83.7
Amusement and Recreation	42.7	11.4	53.0
Water Supply	34.3	6.9	79.9
Communication	28.6	1.7	19.9
Lodging	23.0	-0.6	-22.5



A rate shocked existing home market

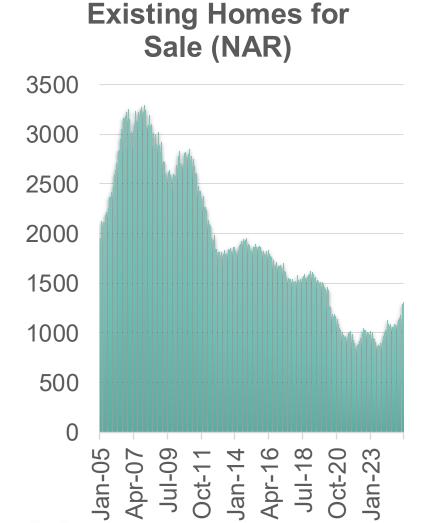


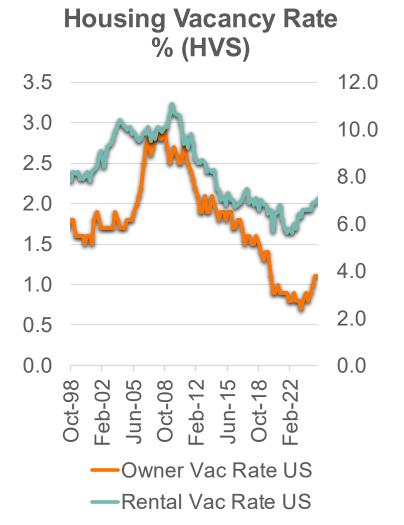


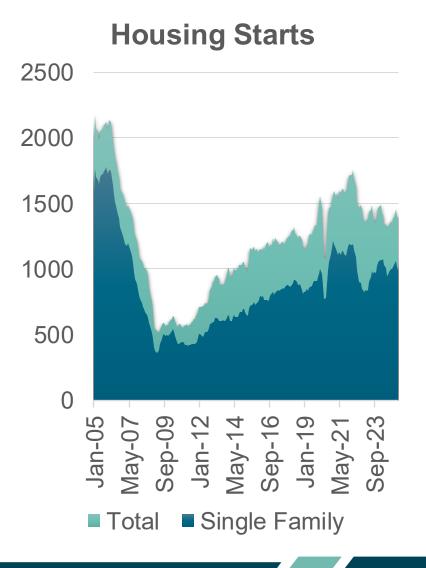




Supply, Supply, Supply...

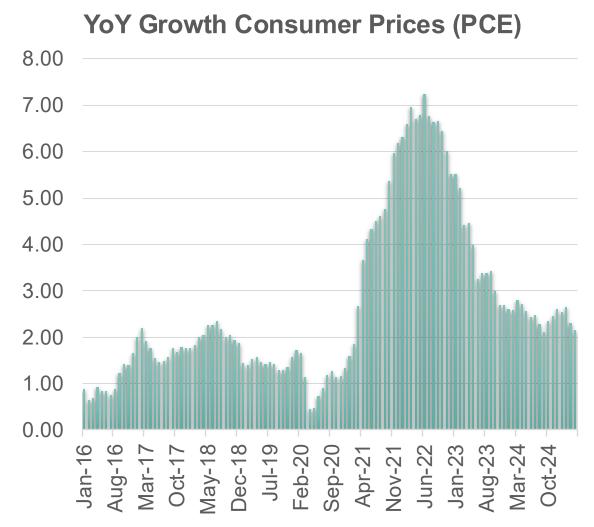








Inflation Subdued, Rates Steadied







Banking: Moving to Normalcy

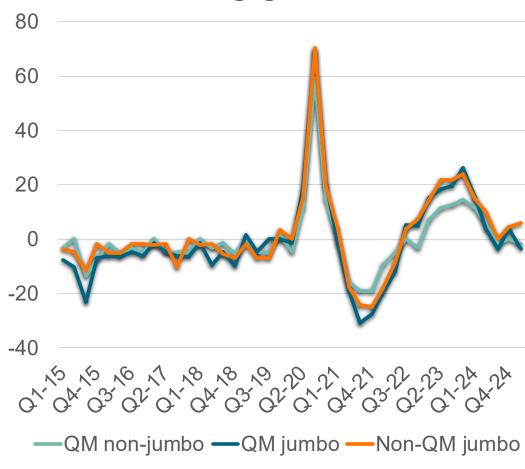
	2022-23	2023-24	2024-25
Bank credit	6.0%	-0.8%	3.7%
Securities	-4.7%	-6.8%	4.9%
Treasury	-6.8%	-5.7%	7.7%
C&I	13.4%	-2.3%	1.5%
HELOC	3.3%	-0.3%	3.5%
Mortgages	10.7%	3.9%	1.9%
Construction	17.1%	6.5%	-2.6%
Multi-Family	26.3%	2.2%	3.7%
Commercial	8.8%	2.6%	1.5%
Credit Cards	17.3%	9.0%	4.9%
Autos	1.3%	-3.9%	-2.1%
Deposits	-1.6%	-1.8%	3.2%
Borrowings	16.3%	26.9%	-10.3%

Net Share Banks Tightening Standards for Small C&I

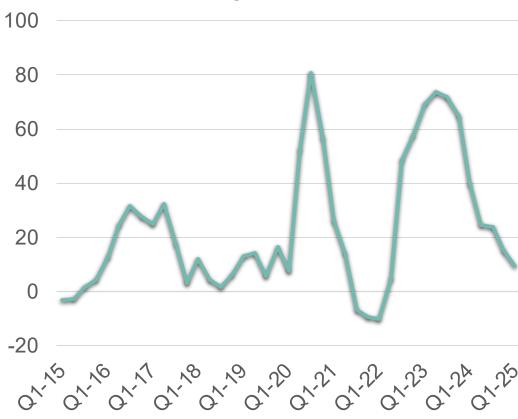


Senior Loan Officer Opinion Survey

Net % Tightening Standards for Mortgage Loans

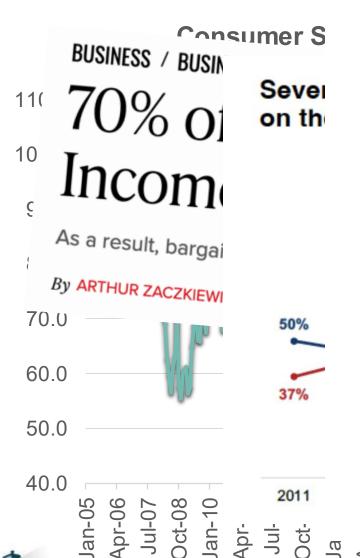


Net % Tightening Standards for Construction and Land Development Loans



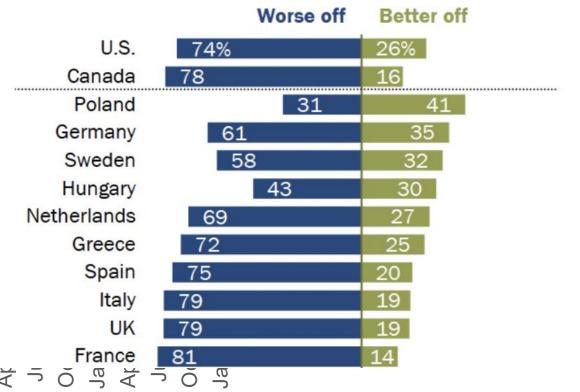


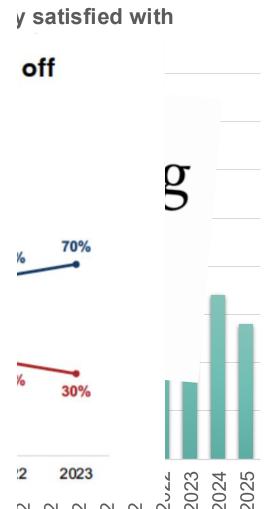
The national mood?



Globally, most think children will be worse off financially than their parents

% who say that when children in their country grow up, they will be ___ financially than their parents



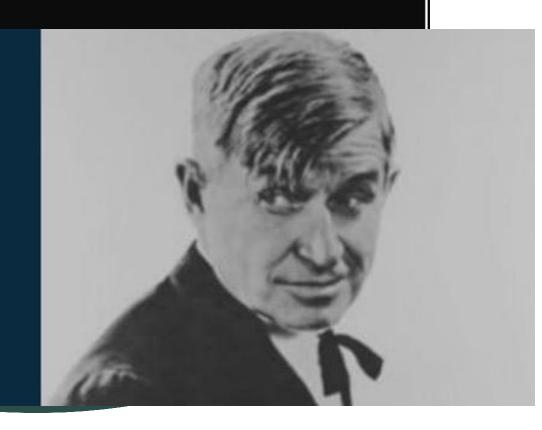




Beware the Narrative

"It isn't what we don't know that gives us trouble, it's what we know that ain't so."

- Will Rogers





The Pandemic "Depression"?

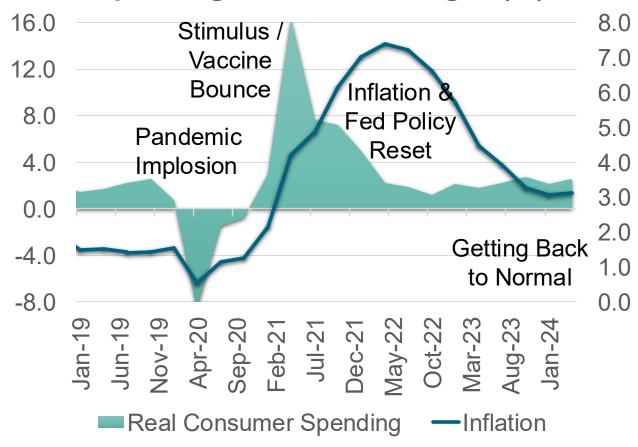
Pandemics do not cause depressions.

- Lost Output during Pandemic: \$850
 Billion
- Stimulus deployed: \$6 trillion
- Efforts supported by \$5 trillion in QE

The Stimulus Multiplier

- Initial stimulus \$50k per household
- Asset prices: \$200K more in net worth
- 26% increase in average net worth

YOY Changes in Real Consumer Spending and Price Changes (%)



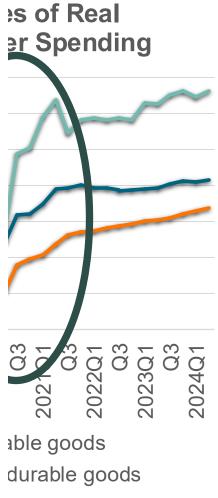


Satellite imagery shows the scale of the traffic congestion at the ports of Los Angeles





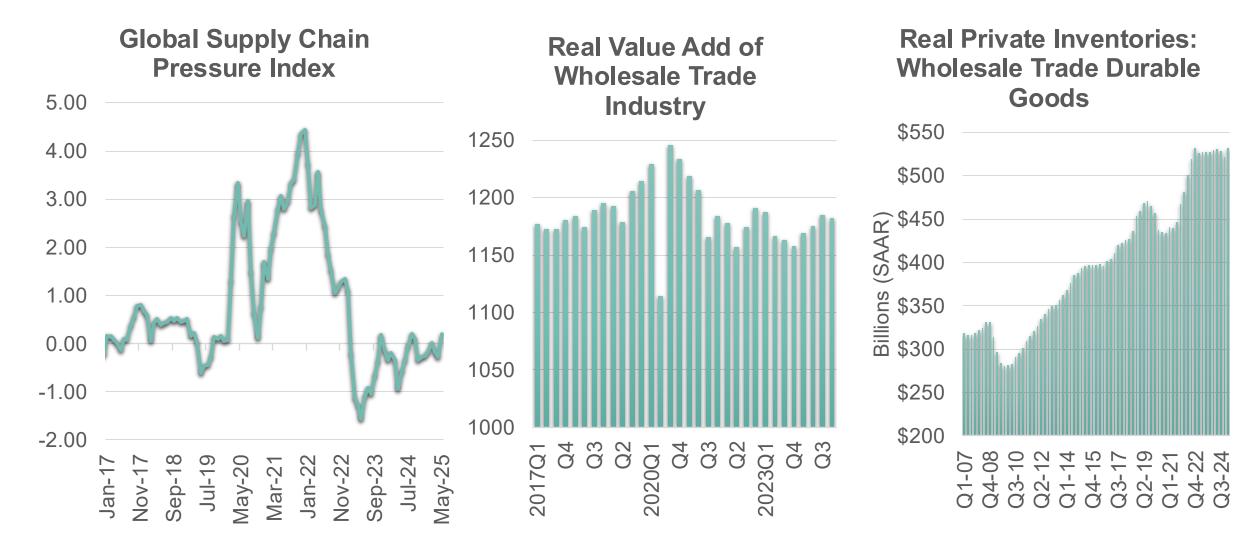




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Supply Chains and Wholesale





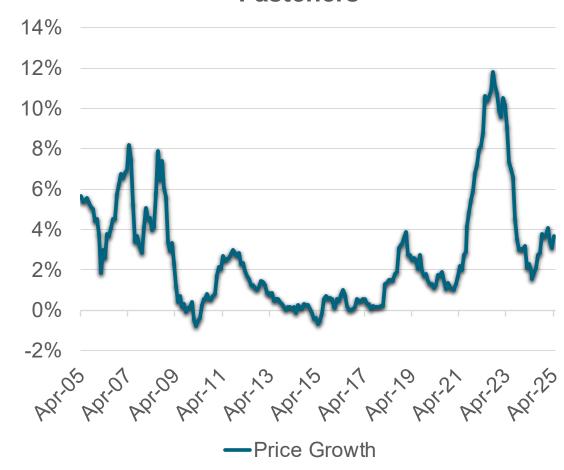
The US Fastener Production Industry

US Production Metal Products, inc Fasteners



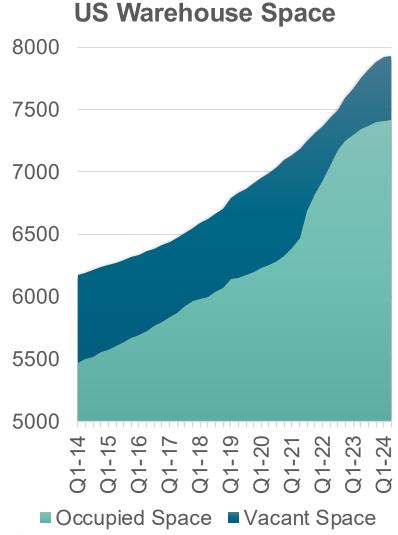
—Machine Shops, Turn Products, Screw, Nut, Bolt Manufacturing,

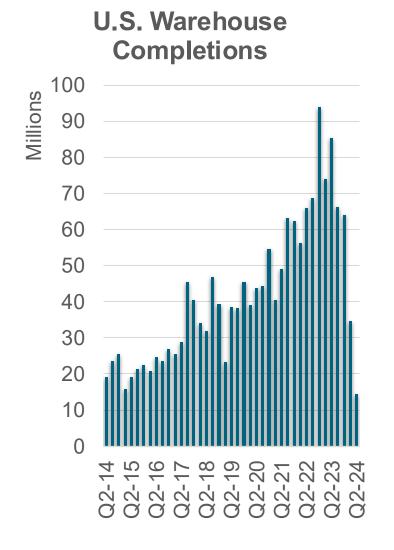
Prices: Metal Products, inc Fasteners





The Industrial Space Overshoot...









Excess Money + Demand = Inflation

Money and Prices





Who should Trump thank for his big election sweep?



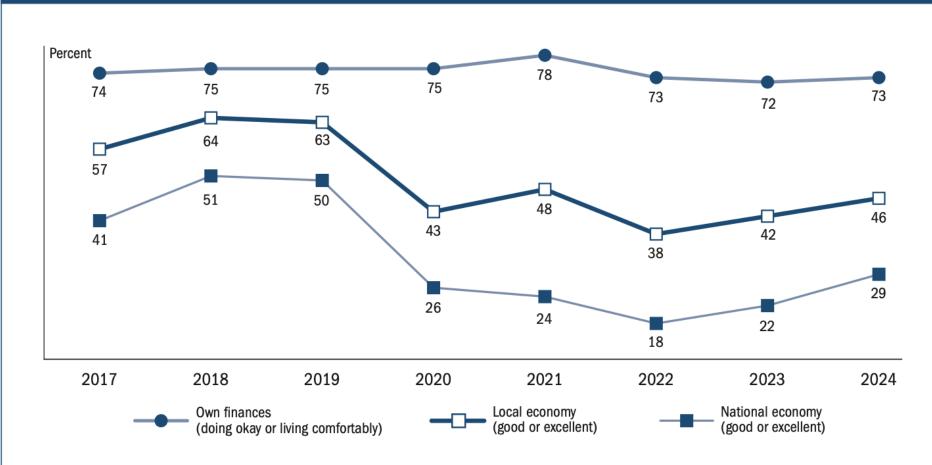






How do narratives go astray?

Figure 7. Assessment of own financial well-being, local economy, and national economy (by year)



Note: Among all adults. For each series, the responses presented represent the most favorable two outcomes on a four-point scale.



How About Gen-Z?

NO MERCY/NO MALICE

War on the Young



Scott Galloway @profgalloway Published on April 19, 2024

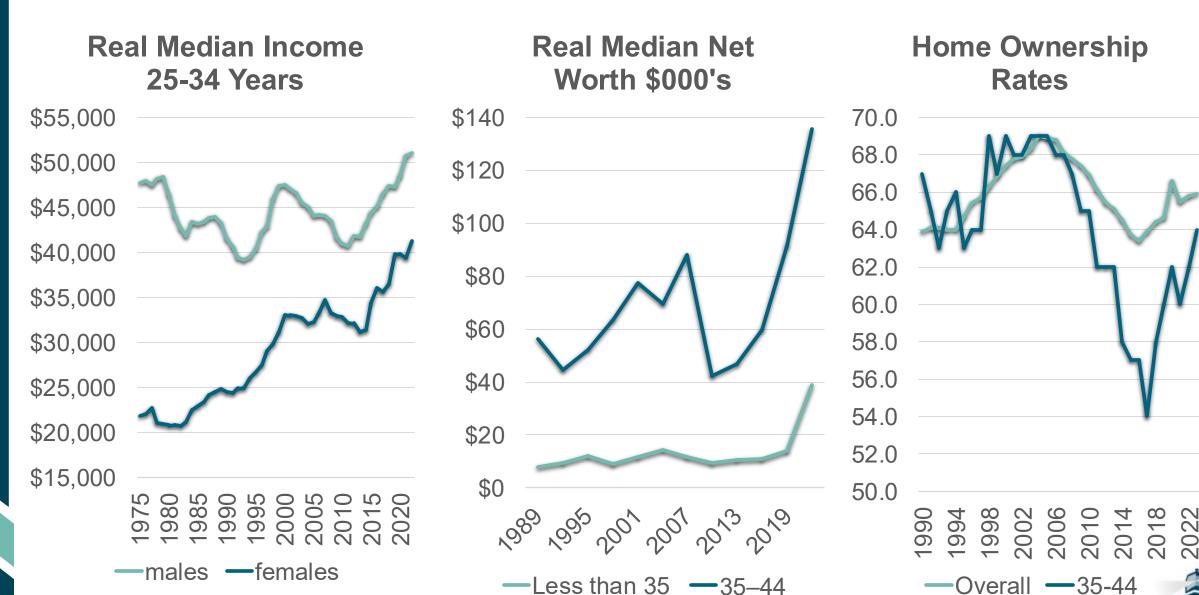


Why the "social contract" has been broken:

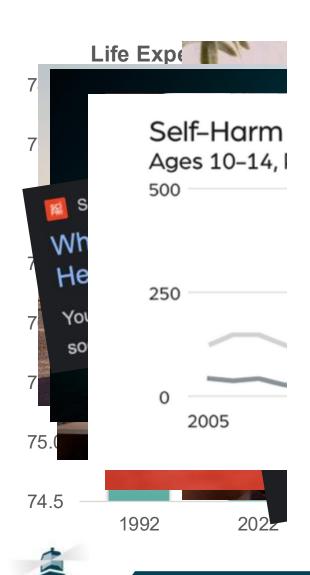
- Today's 25-year-olds make less than their parents and grandparents did at the same age
- They carry student debt loads unimaginable to earlier generations
- Housing costs have outpaced them

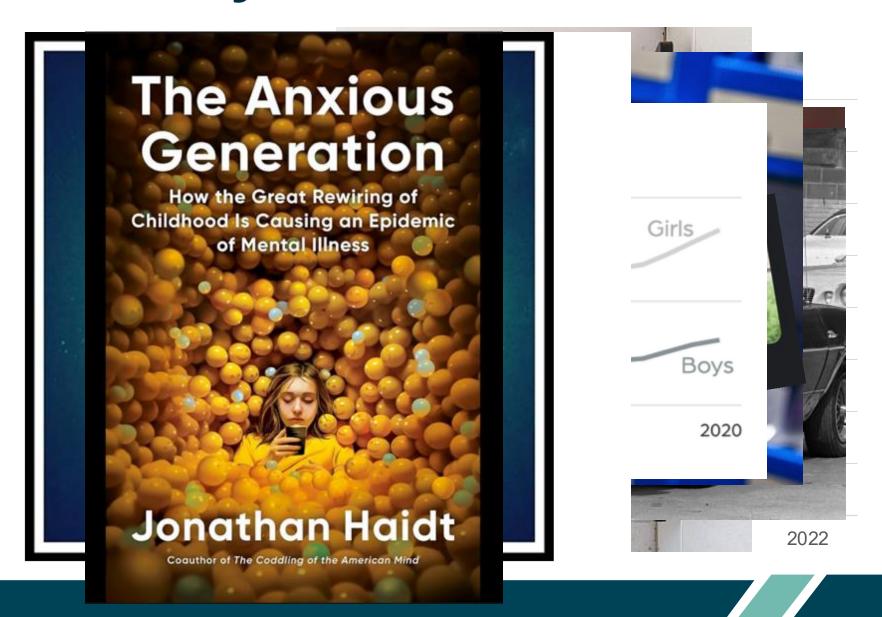


What about Gen Z's income & wealth?



Other Quality of Life Metrics





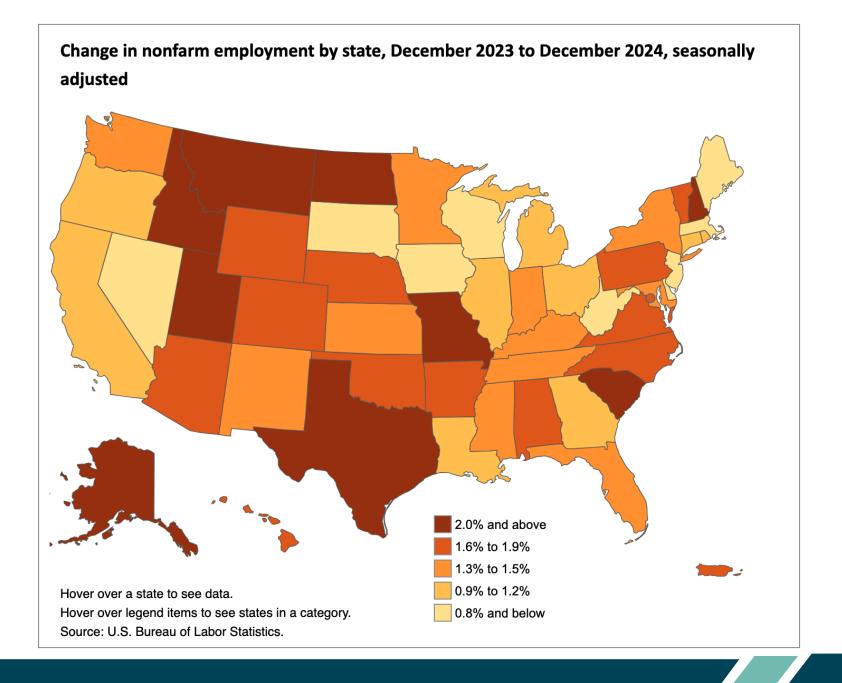
Labor Supply Issues

Figure 8: Increase in Average Annual Growth Rate With Estimated Policy Shifts

Policy Change	Boost in Annual Growth Rate	Estimated By
nact immigration reform to increase number of workers	0.3%	<u>CBO</u>
Reform the income tax code	0.05% - 0.3%	JCT, Treasur
Increase the Social Security retirement ages by two years	0.15%	<u>CBO</u>
Reduce deficits by \$4 trillion over ten years	0.1%	<u>CBO</u>
Expand energy production at level of shale boom*	0.09%	<u>CBO</u>
Repeal the Affordable Care Act ("Obamacare")	0.08%	CBO
Ratify the Trans-Pacific Partnership	0.01%	U.S. ITC
Increase public investment in infrastructure, education, and research by \$400 billion	0 - 0.01%	CBO

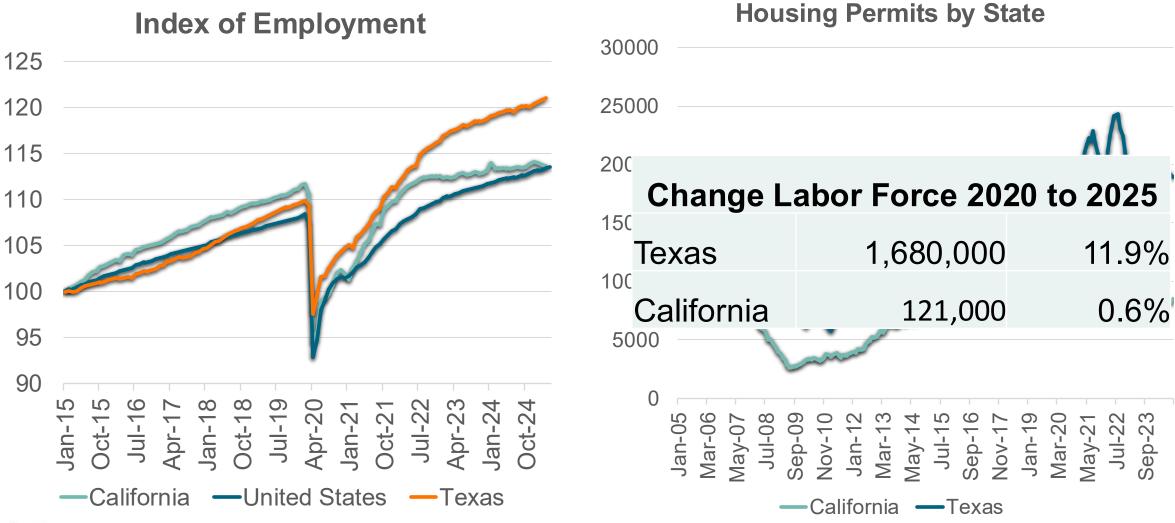


Regional Job Growth





Regional Growth Differences?





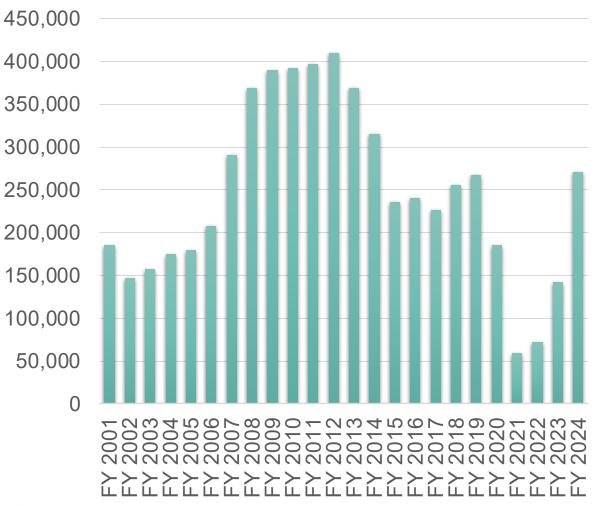
Migration and the US Labor Force

9000 ECON						2023 Foreign Born % of LF	
6000 -	T	Problem for Tl		-	.		9.5 8.7
4000	•/ _	Month	illu Sti	aigiit) {	17.3 16.7
200(borde 100(_{By Rach}	r deal nel Siegel, <u>I</u> In	nmigration has been the	most politicall	v polarizin	ıa issue	а	16.5 16.3
-100v + 2	February 27,	nentioned in past 25 year	·	y polarizir	19 10000		15.5
Jan-	-Foreign ⊔orn	MEGAN BRENAN Native Born					8.4 15.2
	Toreign bonn	Native Doili	Washington	20.1	New Mexico		13.1

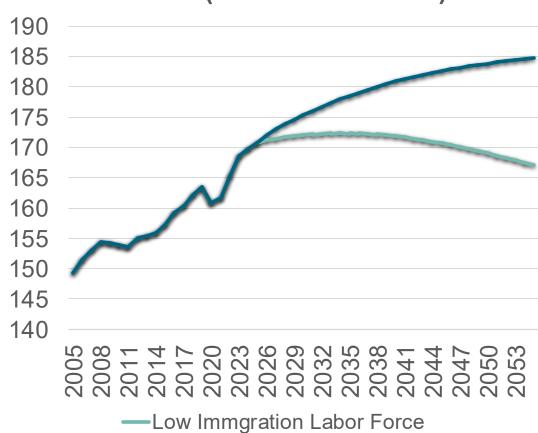


Which is the bigger issue?





Immigration and Labor Force Levels (Millions workers)



—High Immigration Labor Force



North /





Trump anr pause on with exce_|

By Elisabeth Buchwald and

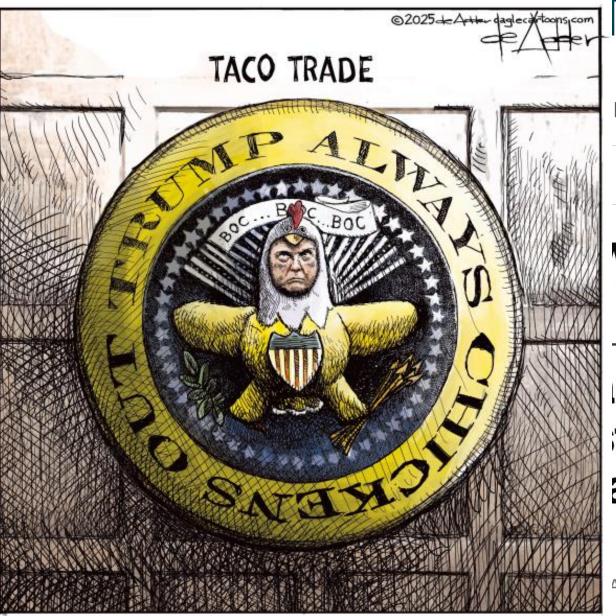
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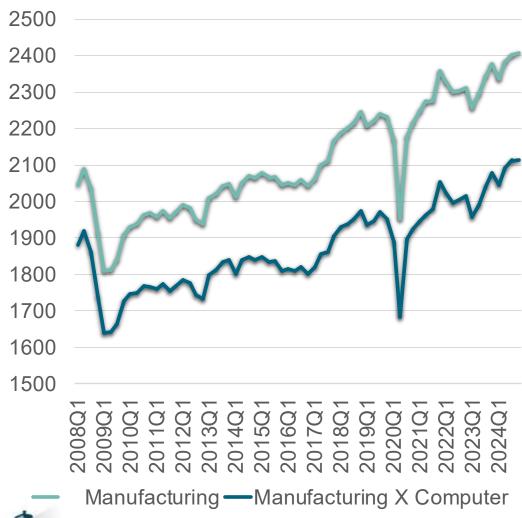
tariffs will tantially, al U-turn

April 23, 2025



How is Manufacturing Doing?





	2024	8 Year Gr
Real Gross domestic product	23542.3	22.0%
Manufacturing Real Value Added	2406.8	17.8%
Primary metals	108.5	67.4%
Chemical products	498.7	45.9%
Petroleum and coal products	137.1	43.1%
Motor vehicles, bodies	212	37.9%
Computer and electronic products	291.5	20.2%
Other transportation equipment	169	16.0%
Food and beverage	289.9	12.1%
Wood products	39.9	11.8%
Machinery	140	2.9%
Paper products	55	-6.3%
Nonmetallic mineral products	50.9	-8.3%
Electrical equipment, appliances	48.9	-9.9%
Fabricated metal products	120.7	-12.7%
Plastics and rubber products	62.8	-18.4%
Furniture and related products	21.9	-24.7%
Printing and related support activities	30.6	-25.2%



How About US Manufacturing?



The Potential Trade Impact

The Tariff Tax: Context

	Billions	Share GDP
	DIIIIONS	GDP
GDP	\$29,723	
Total Imports Goods	\$3,267	11.0%
~~New Tariffs	\$653	2.2%
Federal Deficit	-\$1,847	-6.2%
Personal Taxes to Feds	\$2,391	8.0%
Corp Taxes to Fed	\$490	1.6%

Imports of goods 2024 \$Billions	3261	
Industrial equipment	295.6	9.1%
Petroleum and products	251.9	7.7%
Engines, parts, bodies	196.6	6.0%
Metals and products	137.5	4.2%
Electrical equipment	102.6	3.1%
Telecommunications eq	84.3	2.6%
Semiconductors and related	82.1	2.5%
Chemicals	73.2	2.2%
Civilian aircraft, engines parts	62.7	1.9%
Scientific, hospital, and medical	62.5	1.9%
Building materials	45.7	1.4%
Mining, and construction eq	27.3	0.8%
Consumer goods	803.5	24.6%
Automotive vehicles	278.8	8.5%
Computers, peripherals, and parts	216	6.6%



Domestic Supply Chain

Industry	Intermediate Imports Share of Intermediate Outlays
Total	9.3%
Aircraft manufacturing	30.8%
Motor vehicle transmission & power train parts mfg	27.6%
Fasteners, buttons, needles, and pins mfg	22.7%
Automobile and light duty motor vehicle mfg	21.6%
Turned product and screw, nut, and bolt mfg	10.7%
Wholesale - Machinery, equipment, and supplies	7.8%
Machine shops	6.7%
Wholesale - Other durable goods merchant wholesalers	5.3%

Real Imports of Metals and Products





Source: IMPLAN

The Auto Sector

BUSINESS

How automakers are responding to the 25% car tariffs so far

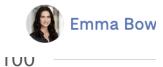
)	1-Year Chg. (%)	5-Year Chg. (%)
2.9	2.6	29.8
		43.2

24.4

5.3

APRIL 5, 2025 ·

AUTOS



50

Trump signs order easing some auto tariffs

2025-9:43 AM EDT | UPDATED WED, APR 30 2025-6:56 AM EDT

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Home > Business

- —Parts & Access For Motor Vehicles (
- —Motor Cars & Vehicles For Transpor
- —Motor Vehicles For Transport Of Go

Report: Only 8% of Mexican auto parts manufacturers face new US tariffs



MND Staff May 13, 2025



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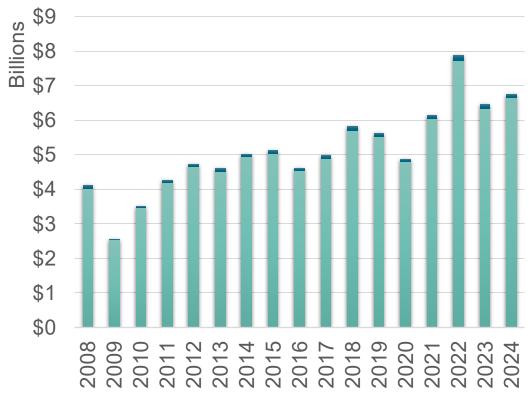
Commodity Input Prices





Fasteners Exposure?

Nominal Fastener Imports



- Nails, Tacks Etc Of Copper Etc, Screws Etc, Copper
- Screws, Bolts, Nuts, Washers Etc, Iron Or Steel

Country of Origin	Imports 2024 (\$ Mil.)	1-Year Change (%)	5-Year Change (%)
Total Fasteners (Iron/Steel)	6,633.9	4.9	20.3
Taiwan	2,173.2	-1.7	14.5
China	1,192.7	10.6	8.1
Japan	623.0	11.9	-0.2
Canada	408.2	1.2	31.6
Germany	388.4	3.4	6.4
Korea, Republic Of	300.0	9.6	59.6
Italy	259.2	14.4	80.2
India	237.6	18.7	63.4
Mexico	198.4	9.5	52.8
France	128.3	15.4	48.3

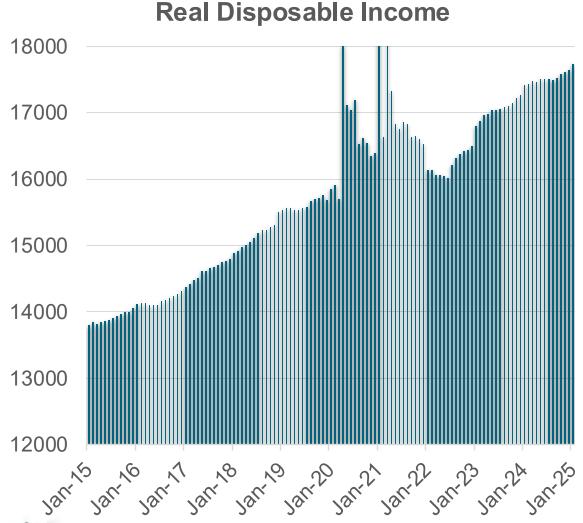


Fastener Exports

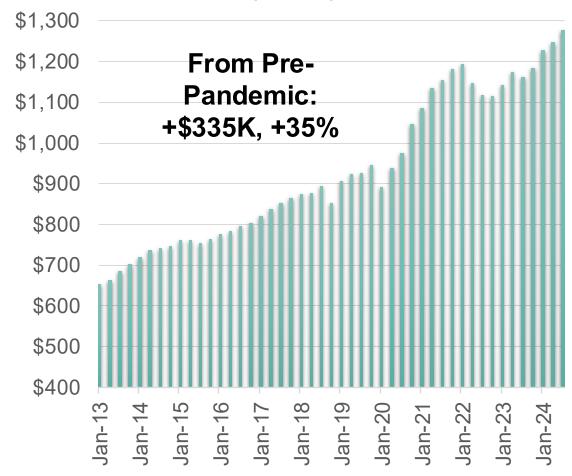
Billions \$6	Nominal Fastener Exports	Destination Country	Exports 2024 (\$ Mil.)	1-Year Change (%)	5-Year Change (%)
iii \$6		Total Fasteners (Iron/Stant)			27.9
ig \$5 \$4 \$3 \$2 \$1	Trump's trade war draws swift retaliation with new tariffs from Mexico, Canada and China President Donald Trump launched a trade war Tuesday against America's three biggest Applead of the proving immediate retaliation from Mexico, Canada and				
\$0	1 month ago	Brazil	131.3	8.2	19.7
	2009 2010 2011 2012 2013 2015 2019 2020 2020 2023 2023	Japan	127.3	41.0	29.1
■ Na	ails, Tacks Etc Of Copper Etc, Screws Etc, Copper	Korea, Republic Of	118.5	15.8	33.9
	rews, Bolts, Nuts, Washers Etc, Iron Or Steel	Singapore	117.5	28.7	13.2



Household Finance: Record Strong



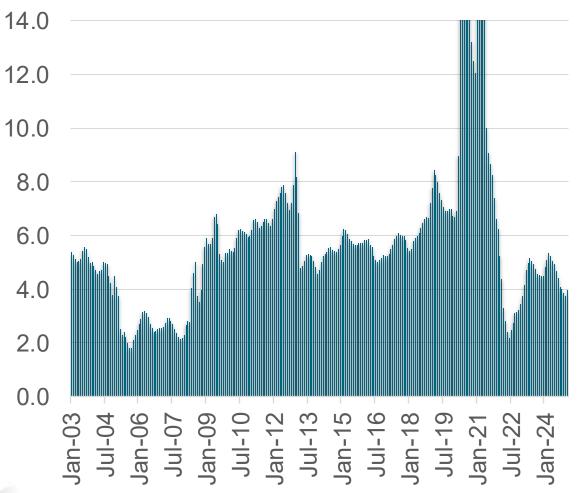




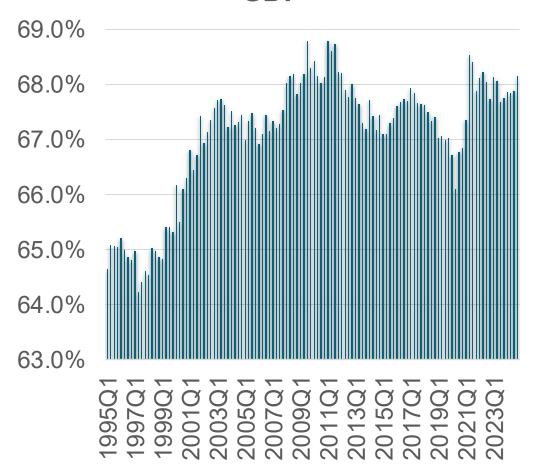


Too Strong?



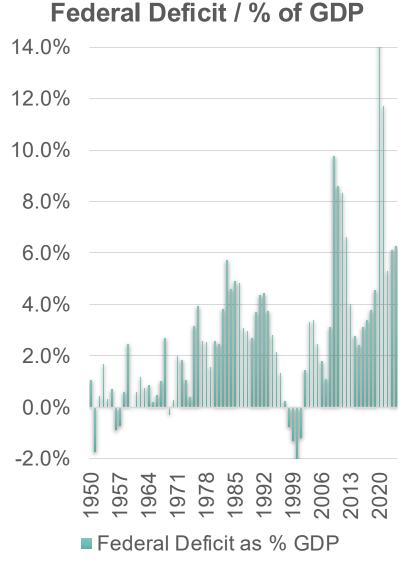


Consumer Spending Share GDP



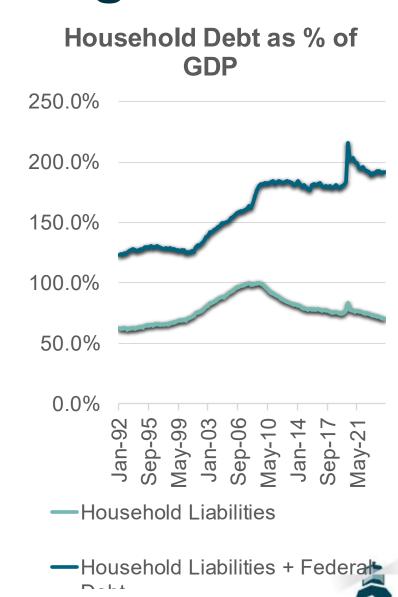


The Wealth / Income Mirage

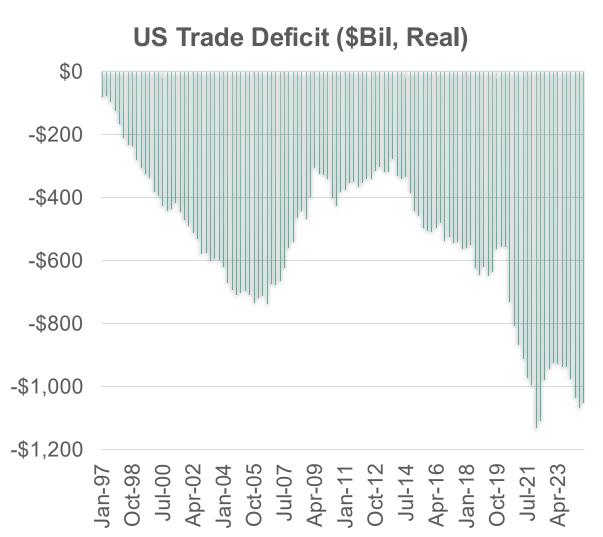


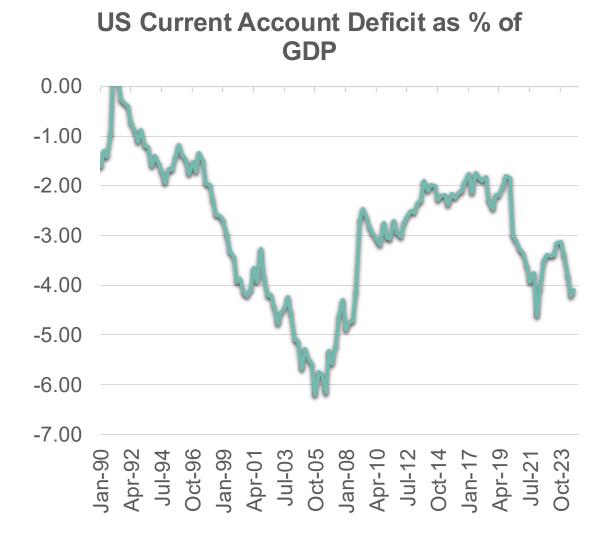


—Household Savings Rate



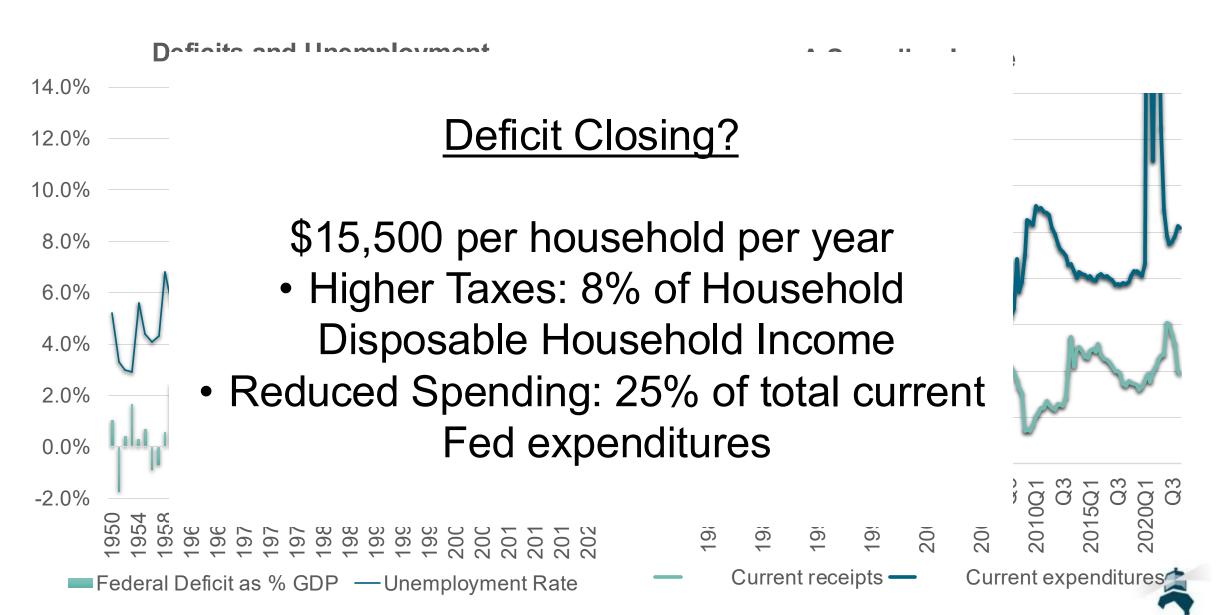
An Over-Consumption Problem...







The Federal Deficit



Can Doge fix it? No.



Budget Function	FY 2024 Share of the state of t
Tat '	n.ht

Trump's Policy Bill Could Add \$2.4 Trillion to Debt, **Analysis Shows**

The analysis from the nonpartisan Congressional Budget Office was all but certain to inflame concerns that President Trump's domestic agenda would lead

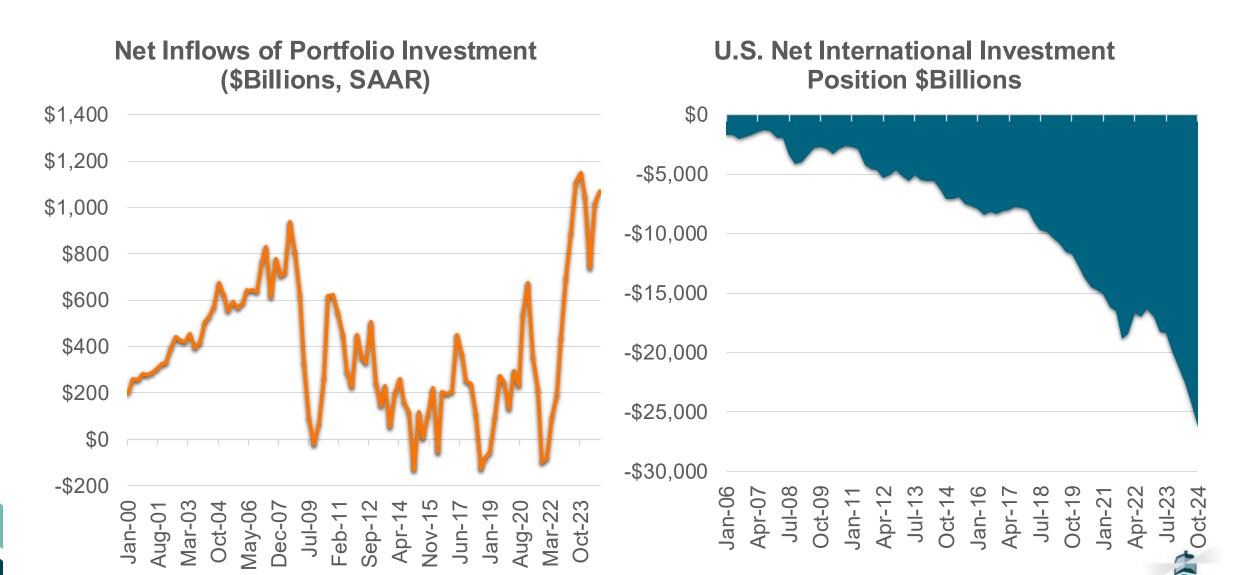
to excessive government borrowing.



	····)	IOtal
orants and fixed charges	\$6,941.2	71.7%
Contractual services and supplies	\$1,145.8	11.8%
Personnel compensation & benefits	\$835.3	8.6%



Who is Paying the Bills?

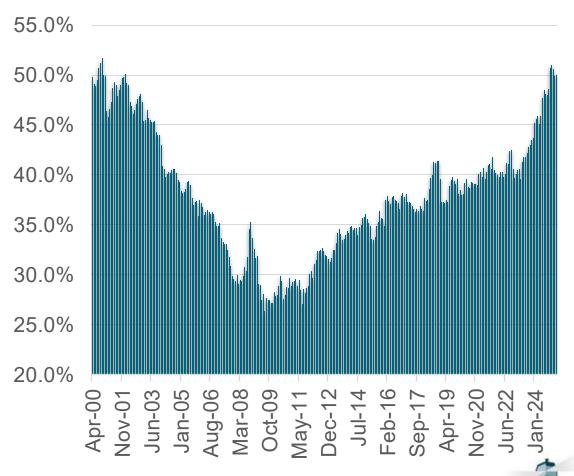


Chasing Yield, Not Value

Real Value \$US (Broad Index)



US Equity Market Capitalization as Share of Global Total

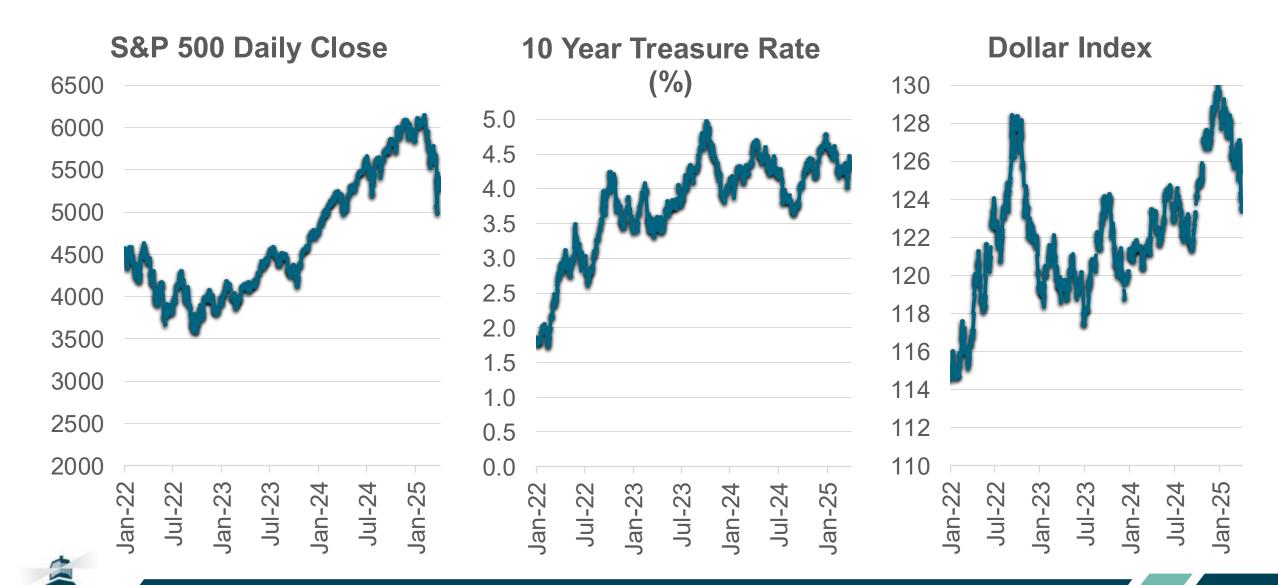


Powell's Other Legacy; Asset Bubbles





The Recent Reactions to Turbulence



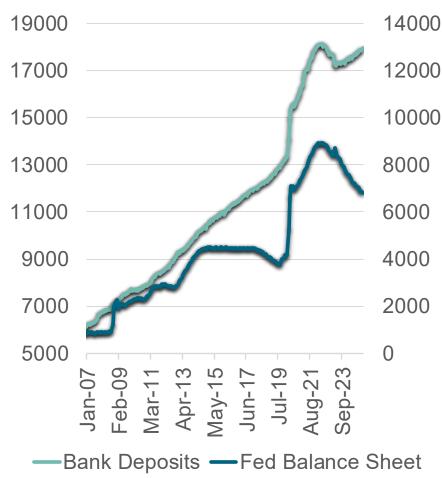
Where is the Fed?

The Federal Reserve's False Narrative

- US inflation due to some exogenous shock
- Inflation is now being driven by inflation expectations
- Inflation is causing substantial harm to American households
- The Fed must fight inflation and it is worth the loss of some jobs / higher unemployment



Banks Deposits and the Fed Balance Sheet





The Narrative / Reality Gap

	Q4 12	Q4 16	Q4 20	Q4 24
	Obama	Trump	Bider	Trump
Real GDP Growth YoY Gr	1.6%	2.2%	-1.0%	2.5%
Unemployment Rate	7.8%	4.8%	6.8%	4.1%
Real Per Capita DPI	\$42,342	\$43,846	\$49,476	\$51,637
Household Debt (% GDP)	84.5%	77.9%	77.5%	70.0%
Household Net Worth (% GDP)	413.9%	469.3%	562.3%	539.5%
UM: Consumer Sentiment	79.4	93.1	79.8	72.1
Federal Deficit % GDP	-6.5%	-3.1%	-16.2%	-6.9%
Federal Debt: % GDP	100.1%	104.6%	125.7%	121.9%
Current Account (% GDP)	-2.3%	-2.0%	-3.3%	-4.0%
Net Int Investment (% GDP)	-27.8%	-43.3%	-66.7%	-88.3%
\$Dollar (Broad Real)	87.9	108.0	105.7	119.5
Shiller P/E Ratio	21.24	27.08	32.51	37.22



Growing Risks

"IT'S EASIER TO FOOL PEOPLE THAN TO CONVINCE THEM THAT THEY HAVE BEEN FOOLED." ~MARK TWAIN Emilys Quotes. Com

For a copy of slides, please use the QR Code



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